

Cancer and cardiovascular services INEL JHOSC – 17 February 2014











The case for change

- Currently our specialists, technology and research spread across too many hospitals
- Evidence suggests that focused specialist centres lead to better outcomes
- Our vision is to create integrated cancer and cardiovascular systems providing care locally where possible, specialist care where necessary



 Specialist centres would work with local hospitals and GPs to improve the whole patient journey

Engagement to-date

- 540 stakeholders sent a copy of the case for change and a link to engagement details on NHS England's website. An offer to attend meetings of local groups was extended to all stakeholders
- The summary leaflet was translated on request
- Five public drop-in sessions staffed by clinicians and commissioners. Events were publicised in 14 local newspapers
- Information on the engagement published on NHS England, UCLPartners, *London Cancer* and participating trust websites
- Media release and subsequent article in the Evening Standard about the proposals and engagement
- 28 meetings held with patient groups, CCGs and councils
- Patient involvement in the options appraisal workshops

Programme update

- A report on phase one engagement and options appraisal report will be available Feb
- London Clinical Senate assurance and equalities impact assessment underway
- Initial business case currently being developed and is expected to be published in late March / early April
- The initial business case will outline commissioners' preferred recommendations and financial implications

London Clinical Senate

- London Clinical Senate undertaking an independent clinical assurance of the proposals
- For prostate cancer (radical prostatectomies), the Senate will review the proposals and the latest outcome data, in context of recent NICE guidance
- The outcome of this review will inform commissioners' preferred recommendations

Initial business case approvals process

Trust board approvals

NHS England's
Finance and
Investment
Committee
approvals

Commissioner Programme Board approval

London Clinical Senate assurance

Major trauma update

- Meeting held with clinicians on 16 December 2013 to help shape workshop to identify and address issues
- Full day clinically-led workshop held on 16 January with over 45 representatives from across the system
- Presentations from national clinical director for trauma care, Barts Health's trauma lead and a Barts Health trauma and vascular surgery consultant
- Recognition of the excellence of the current trauma service, and its significant improvements that it has made
- Clear commitment to maintain services and work collaboratively between trusts

Major trauma: workshop outcomes

- Opportunity to breakdown walls between institutions and move away from silo working, with a collaborative focus on improving outcomes for all patient groups
- Key issues highlighted:
 - Importance of culture and interpersonal relationships to deliver excellent trauma services
 - Training, working across organisational boundaries, recognition that significant changes underway
 - Trauma services require many different specialties, skills and support services, which must continue to be available through effective collaborative working
 - All four pathways (upper GI, head and neck, urology and neurooncology) need to work through the specific issues raised, with potential solutions

Major trauma: next steps

- Programme of work to be arranged between trusts, UCLPartners and commissioners to mitigate risks
- Pathway leads and clinical leads will work together to get relevant data where necessary and establish a timeframe in line with the overall programme
- This element of work will form part of the wider planning for implementation phase of the programme
- Commissioner and provider assurance and oversight frameworks to be established and completed prior to implementation, if approved

Phase two: engagement

- Six-week engagement period following approval of initial business case (time will be added for days lost to Easter holidays)
- Plain English summary leaflet of proposals will be produced and distributed to all stakeholders
- Information available online and cascaded via trusts, CCGs and stakeholders
- Engagement events:
 - 1x prostate discussion event in outer north east London
 - 3x stakeholder advisory group meetings covering travel, whole pathway integration, and service impacts
 - Open offer to attend meetings
- Outputs of equalities impact assessment will feed into the engagement plan

Phase two: programme-wide

- Following approval of the initial business case, phase two of the programme will commence
 - Phase two engagement
 - Planning for implementation
 - Development of commissioner assurance and oversight frameworks
 - Development of decision-making business case
 - The above will support final decision-making expected in summer 2014